

2011 HSE CORPORATE BUSINESS PLAN



MD Messsage on HSE

I want to make it very clear that the overarching priority for me is the performance in Health, Safety and Environment and how integral this is to the definition of success.

Of course we all want more production, lower unit costs and so many other indicators, but what I want above all, is to make sure that each and every one of you, PDO staff, contractors and our neighbors, have the opportunity to share our success stories with their friends, family and loved ones at the end of each day and at the end of every rotation.

Raoul Restucci

Managing Director



2011 HSE CORPORATE SCORECARD

| КРІ | Wt. | 0 | 1 | 2 | | | | | |
|-------------------------------------------------------------|----------------------------|------|------|------|--|--|--|--|--|
| LTIF | 10% | 0.54 | 0.43 | 0.27 | | | | | |
| Process Safety Plan: % Completion of Critical 2011 items | 10% | 90% | 100% | 110% | | | | | |
| Total | 20% of Corporate Scorecard | | | | | | | | |



HSE CORPORATE CALENDAR 2011

| Activities | Act. P. | Jan | Feb | Mar | Apr | Мау | Jun Jul | Aug | Sep | Oct | Nov | Dec |
|-----------------------------------------------------------------|----------|-----|-------|-----|----------|----------|---------|-----|----------|-----|-----|----------|
| Corporate HSE Audits | MSE53 | | | | | | | | | | | |
| Infrastructure Directorate HSE-MS Audit | | | 26 to | 09 | | | | | | | | |
| Environmental Management System Recertification Audit | | | | | 16 to 25 | | | | | | | |
| Amal Steam Project | | | | | | 14 to 25 | | | | | | |
| Radiation Management Audit | | | | | | | 16 to 2 | , | | | | |
| Exploration Directorate HSE MS Audit | | | | | | | | | 03 to 14 | | | |
| HSE Management of Small Field Operators | | | | | | | | | | | | |
| Worksite Hazards Management Audit with focus on Heavy Machinery | | | | | | | | | | | | 03 to 14 |
| Joint Management Site Visits | MSE5212 | | | | | | | | | | | |
| Nimr | OSO/OND | 11 | | | | | | | | | | |
| Fahud | ONO/HD | | 6 | | | | | | | | | |
| СРР | GD/MD | | 21 | | | | | | | | | |
| Coastal Offices and Facilities | UIB/DMD | | 22 | | | | | | | | | |
| Bahja | OSO/MD | | | 1 | | | | | | | | |
| Maf Jetty & Offshore | UIT/UEOD | | | 8 | | | | | | | | |
| Drilling North | UWD/MD | | | 13 | | | | | | | | |
| Qarn Alam Project | ONQM/UID | | | 14 | | | | | | | | |
| Marmul | OSE/DMD | | | 14 | | | | | | | | |
| Logistics South | UWL/OND | | | 15 | | | | | | | | |
| Seismic North | XPM/UWD | | | | 12 | | | | | | | |
| Lekhwair | ONO/MD | | | | | 1 | | | | | | |
| Bahja | OSE/HD | | | | | 1 | | | | | | |
| Amal Project | OST/UID | | | | | 10 | | | | | | |
| Nimr | OSE/UEOD | | | | | | 4 | | | | | |
| Drilling South | UWD/GD | | | | | | | | | 4 | | |
| Seismic South | XPM/MD | | | | | | | | | 16 | | |
| Marmul | OSO/XD | | | | | | | | | | 5 | |
| Logistics North | UWL/UWD | | | | | | | | | | 6 | |
| Harweel | OSGO/UID | | | | | | | | | | 14 | |
| Fahud | ONE/DMD | | | | | | | | | | 20 | |
| Kauther by Road | GD/UPD | | | | | | | | | | 21 | |
| HSE MD/DMD Meetings | MSEM | | | | | | | | | | | |
| MDC (First / Second Sunday each Month) | | | | | | | | | | | | |
| MDIRC (Every Monday 13:15) | | | | | | | | | | | | |
| Communication | MSE51 | | | | | | | | | | | |
| Conduct Directorate HSE plans + KPI reporting sharing session | | 25 | | | | | | | | | | |
| Conduct CH HSE Workshop | | | 22 | | | | | | | | | |
| Conduct Contract HSE managers Workshop | | | | | 27 | | | | | | | |
| Safety Day | | | | | | | 5 | | | | | |
| 2012 HSE Plan development kick off | | | | | | | 27 | | | | | |
| CEO conference | | | | | | | | | 20 | | | |

